

NEW CONCLUSIONS OF THE DOCTORAL THESIS

1. Thesis Topic: *“Decentralization of state budget management in Hanoi City in terms of applying the urban government model”*

2. Major: Finance – Banking.

Code: 9.34.02.01

3. PhD Candidate: Pham Thanh Ha

4. Academic Supervisor:

Assoc. Prof., PhD. Pham Van Lien and PhD. Pham Thi Hoang Phuong

5. New contributions of the doctoral thesis

5.1. Scientific contributions:

The thesis has clarified the characteristics of the local government management model and decentralized state budget management in urban areas. The thesis has built quantitative and qualitative assessment indicators on decentralization of state budget management between city-level and district-level governments. Based on research on lessons learned about decentralizing state budget management in some large cities in the world and Ho Chi Minh City, the author has drawn lessons for the decentralization of state budget management between local government levels in Hanoi under the conditions of applying the two-level local government model.

5.2. Practical Contributions:

The thesis has evaluated and analyzed factors affecting the decentralization of state budget management in Hanoi in the period 2011-2022 as well as the impact of the two-level urban government model on decentralization of state budget management in Hanoi in the coming time.

The thesis analyzed the current state of decentralization of state budget management among local government levels in Hanoi in the period 2011-2022 through qualitative and quantitative indicators proposed by the author. The thesis has drawn conclusions about the achieved results, limitations and subjective and

objective causes leading to limitations in decentralization of state budget management in Hanoi.

From theory, reality, and experience, the thesis has proposed perspectives and orientations for decentralizing state budget management among local government levels in Hanoi until 2030, with a vision to 2045. The thesis has proposed 04 groups of solutions to improve the decentralization of state budget management between local government levels in Hanoi under the conditions of applying the two-level urban government model, including: Solutions to complete the decentralization of state budget revenue management, solutions to complete the decentralization of state budget expenditure management, solutions for state budget transfer and solutions to support the completion of decentralization of state budget management. In order for the solutions to achieve high results, the author has proposed recommendations to the Central Government to implement solutions to improve the decentralization of state budget management in Hanoi.

Hanoi, October 4th, 2023

The first academic supervisor

The second academic supervisor

Assoc. Prof., PhD. Pham Van Lien

PhD. Pham Thi Hoang Phuong

PhD Candidate

Pham Thanh Ha